

Supporting equitycentred engagement:

A step-by-step guide with tailored resources

February 17, 2023



Public Engagement in Health Policy



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Supporting equity-centred engagement: A step-by-step guide with tailored resources

Introduction

Equity is an important consideration in all facets of engagement work. It emphasizes fairness, impartiality and the welcoming of people with a range of identities and ideas to be heard, valued, and understood. Inclusion and diversity are valuable elements of an equity-centred approach to engagement; they ensure that the conditions are created for all people to contribute in positive and mutually beneficial ways and recognize that some individuals and groups need focused attention and increased investment to achieve equitable outcomes.

As groups and organizations seek to bring a stronger equity focus to their engagement work, there are many things to consider and a growing number of resources to support this work. Our goal is to help you navigate the many helpful resources that exist to help centre equity in your engagement work. We offer this step-by-step guide to help you with this important work.

How This Guide Was Developed

This guide was developed through a collaboration between the <u>Public and Patient Engagement Collaborative (PPEC)</u> and the <u>Public Engagement in</u> <u>Health Policy (PEHP) Project</u> at McMaster University.

Resources and tools were identified through a comprehensive search conducted between June and July 2022 and reviewed across four descriptive categories (comprehensiveness, ease of understanding, functionality, and partner engagement) to curate a set of resources to support equity-centred engagement. This set of resources is not exhaustive, but our hope is that together, they provide a good starting point for groups and organizations to bring an equity focus to their engagement work. For more details about our methods and a short summary of each of the resources that appear in the guide below, please see Appendices A-C at the end of this document.

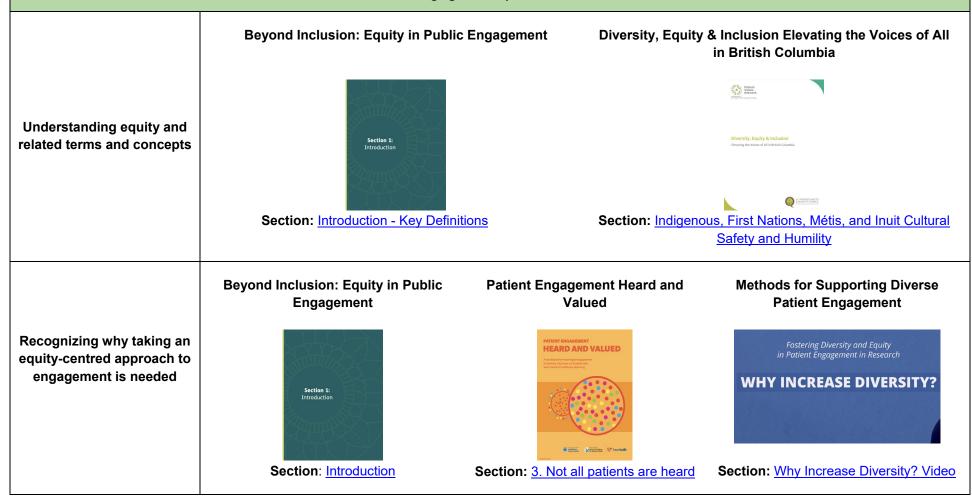
How To Use This Guide

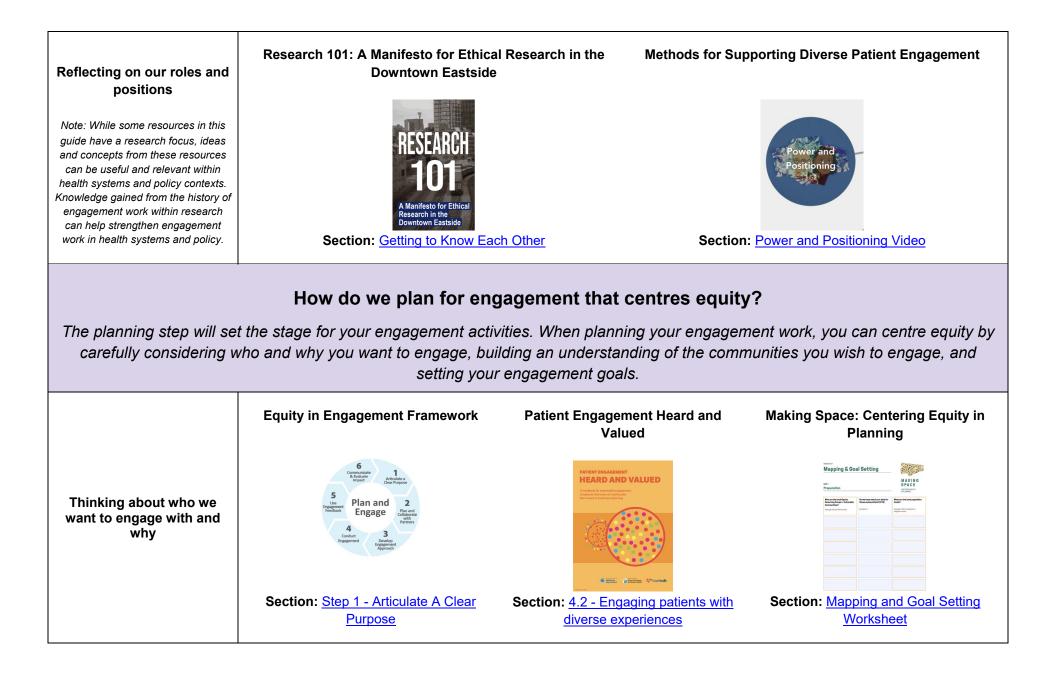
This guide was mainly designed for people doing engagement work in health system and/or health policy contexts; however, we have included a small number of relevant and useful resources that have a research focus. For each step in this guide, we have included links to key resources that provide focused support for a particular aspect of equity-centred engagement and linked to the specific section of each resource that is most relevant. A single resource may appear several times, but the section of the resource will change. As well, an interactive version of this guide can be found <u>here</u>. These resources will guide you through the key considerations for each step in the guide, and we encourage you to reflect on them in relation to the specific contexts of your organizations, the issues you wish to address, and the populations you seek to engage with.

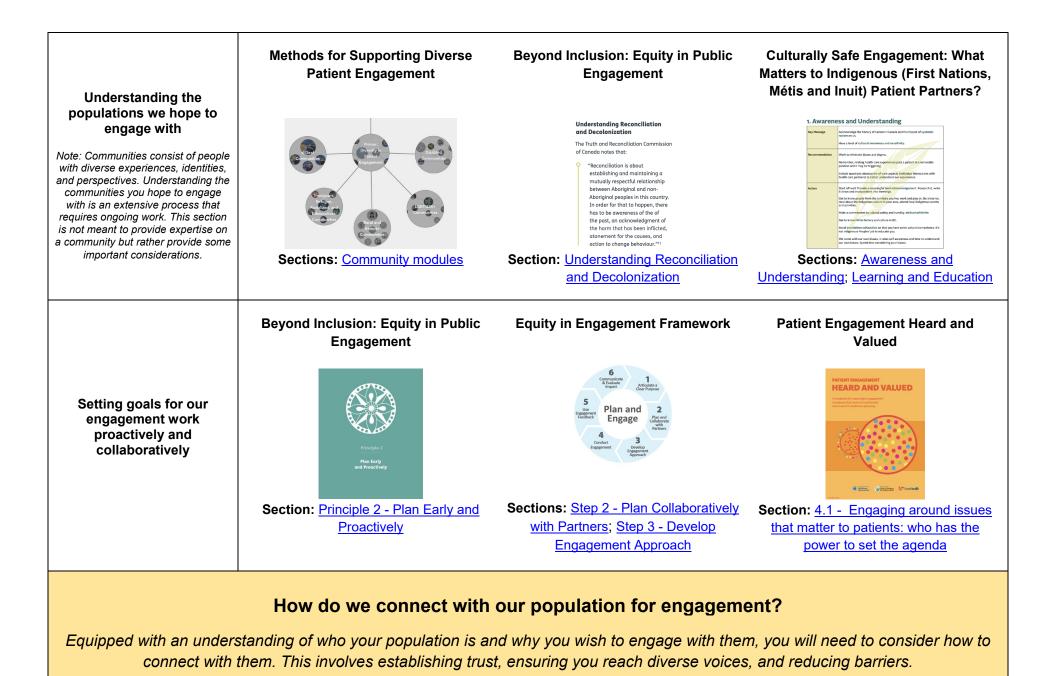
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How can we prepare to engage in a way that centres equity?

It is important to consider how you plan to champion equity in your engagement work. This can be challenging and time-consuming work, but it is necessary to avoid perpetuating inequities and harms. There are several things to consider in this step, including having a thorough understanding of equity and its relevance to engagement and reflecting on your own roles and positions within the engagement process.



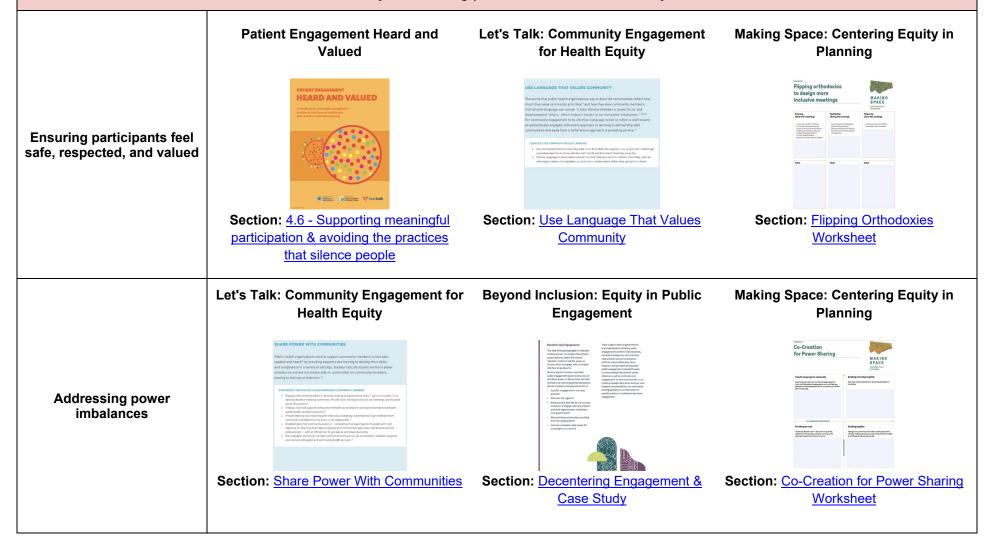




	Beyond Inclusion: Equity in Public	c Engagement Let's Talk:	Community Engagement for Health Equity
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	Beyond Inclusion: Equity in Public	c Engagement	Recruiting for Diversity
Reaching diverse voices	Principle 4 Bridges the Internet Diversity of a Community		
	Section: Principle 4 - Engage the Inter Community	rnal Diversity of a	Section: Recruiting for Diversity
	Beyond Inclusion: Equity in Public Engagement	Patient Engagement Heard and V	Valued Making Space: Centering Equity in Planning
Reducing barriers to engagement	Section 3: Scoping Projects for Inclusion and Accessibility	<section-header></section-header>	Mapping & Coal Setting Mapping & Coal Setting Marking & Coal Setting Markin
	Section: Section 3 - Scoping Projects for Inclusion and Accessibility	Section: <u>4.4 - Reducing the barrier</u> prevent people from attending par engagement	

What engagement strategies can we use to foster equity?

Thinking about equity doesn't stop once you've connected with your population. Demonstrating an ongoing commitment to equitycentred principles throughout the engagement process requires ensuring your participants feel safe, respected, and valued, while simultaneously addressing power imbalances that may arise.



How will we continue to foster equity after engagement is complete?

After you have completed an engagement activity, further work must be done to uphold the principles of equity. This includes following-up with participants, acting on their input, and committing to learning and improving your engagement work.



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- Simon Fraser University's Morris J. Wosk Centre for Dialogue. (2020). *Beyond Inclusion: Equity in Public Engagement, A Guide for Practitioners*. <u>https://www.sfu.ca/content/dam/sfu/dialogue/ImagesAndFiles/ProgramsPage/EDI/BeyondInclusion/Beyond%20Inclusion%20-</u> <u>%20Equity%20in%20Public%20Engagement.pdf</u>

Wellesley Institute, City of Toronto, Monumental, & And Also Too. (2021). *Resources*. Making Space: Centering Equity in Planning. <u>https://making-space.city/resources</u>

Appendix A: Quick Reference Guide of Resources for Equity-centred Engagement

Background resources: Covers important background information such as the definitions of EDI and related terms and their importance in engagement work, or guiding principles to support the equitable inclusion of diverse voices in engagement work

How to guides: Takes a practical, action-oriented approach to the operationalizing of one or more EDI principles in the design, implementation and/or evaluation of engagement work

Comprehensive tools: Covers important background information such as the definition of EDI and related terms and their importance in engagement work, or guiding principles to support the equitable inclusion of diverse voices in PE and offers practical strategies and actionable steps for operationalizing one or more elements of EDI in the design, implementation and/or evaluation of engagement work

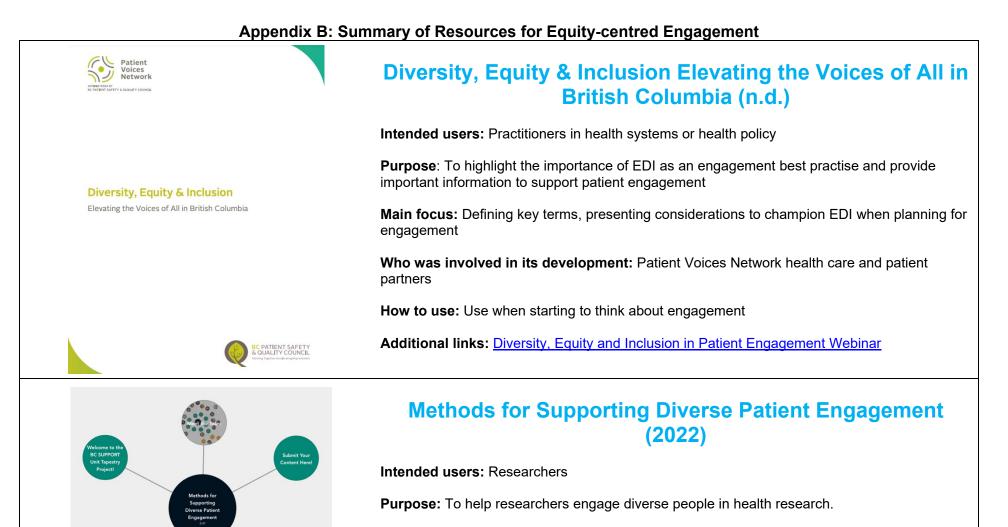
Indigenous focused resources

CATEGORY	TITLE	SOURCE	RESOURCE TYPE	KEY ELEMENTS	MOST VALUABLE FEATURE	KEEP IN MIND!
	Diversity, Equity & Inclusion Elevating the Voices of All in British Columbia (n.d.)	Patient Voices Network, BC Patient Safety and Quality Council	PDF	 Defines equity, diversity, inclusion, cultural safety, cultural humility Offers some important considerations that ensure EDI is championed in patient engagement 	Encourages personal and organizational reflection regarding knowledge of and commitment to EDI	
BACKGROUND RESOURCES	Methods for Supporting Diverse Patient Engagement (2022)	BC Academic Health Sciences Network	Website (video-based modules)	 Offers a primer on diversity in patient- engaged research, explaining the importance of diversity, the role of power, positionality, and intersecting oppressions Offers steps to move forward, including overcoming barriers to diversity and fostering long-term diversity 	Focus on specific populations: Deaf/HoH, disabled, 2SLTGBQ+, immigrant/ refugee/ racialized/ ethnocultural, rural and remote populations	Platform may be a bit difficult to navigate but the tool offers a guide on how to navigate platform

<u>et's Talk:</u> <u>Community</u> Engagement for Health Equity 2021)	National Collaborating Centre for Determinants of Health	PDF	 Discusses the importance of authentic community engagement for health equity Explains 5 key practises for conducting authentic community engagement Offers key considerations for acknowledging power imbalances and power- sharing 	
airness is Excellence: The Ontario SPOR SUPPORT Unit's Equity Framework 2022)	Ontario SPOR Support Unit	PDF	 Offers principles and practices for promoting equity in patient-oriented research Describes how equity can be fostered in forming research teams, designing and conducting research studies, and disseminating findings Explains how equity can be promoted throughout the entire research process and discusses the role of engagement in promoting equity 	
Research 101: A Manifesto for Ethical Research In the Downtown Eastside (2019)	Various DTES Community Organizations	PDF	 Describes key expectations that community organizations in Vancouver's Downtown Eastside have of researchers in their community Includes expectations around identifying the positions and motivations of the researchers, navigating ethical issues, supporting peer researchers, and engaging in reciprocity Describes key expectations that community voice with specific actions that may be important to consider when working in various marginalized communities 	

	Recruiting for Diversity (2017)	Health Quality Ontario	PDF	•	Explains why diversity matters in patient and family advisory councils Offers steps to help ensure diverse representation on patient and family advisory councils, supported by case examples	Offers important actionable steps and practical tools to ensure diverse representation on patient and family advisory councils	
HOW-TO GUIDES	<u>Equity in</u> <u>Engagement</u> <u>Framework</u> (n.d).	Ontario Health	PDF	•	Describes how to foster an organizational culture of equitable engagement Presents 6 high level steps involved in the engagement process and how equity can be prioritized at each step Provides considerations for working with specific populations	Offers important actionable steps for fostering equity throughout the engagement process, with case examples to help tailor the engagement process for specific populations (LGBTQ+, newcomers, youth)	
	Making Space: Centering Equity in Planning (2021)	Making Space	Website	•	Offers 5 "How-to" sections for making engagement processes more equitable Worksheets + case studies to support putting these aspects in action	Provides several worksheets that thoroughly walk you through key steps in planning engagement activities	Not specific to health, but ideas and tools are relevant
COMPREHENSIVE TOOLS	Beyond Inclusion: Equity in Public Engagement, A Guide for Practitioners (2020)	Simon Fraser University Morris J. Wosk Centre for Dialogue	PDF	•	Defines EDI terms and explains importance of inclusion and equity in engagement Provides guiding principles (supplemented with case studies) to support equitable inclusion of diverse voices in PE and promote co-creation of solutions	Describes practical strategies to promote equity in engagement, developed through a participatory research and consultation process	

	Patient Engagement <u>Heard and</u> Valued (2013)	Canadian Foundation for Healthcare Improvement	PDF	•	Provides considerations for conducting patient engagement in an inclusive way, focusing on voices who have not traditionally been heard empowering, and meaningful way Spans entire engagement process, including planning, implementation, and evaluation	Section on why status quo isn't working critiques traditional approaches to engagement and highlights the why we must engage marginalized populations	Very long, text- heavy document
INDIGENOUS FOCUSED	Culturally Safe Engagement: What Matters to Indigenous (First Nations, Métis and Inuit) Patient Partners? (2021)	Patient Voices Network, BC Patient Safety and Quality Council	PDF	•	Focuses on cultural safety and cultural humility lenses in engagement approaches Provides specific principles to embed in engagement	Engaged Indigenous patient partners and incorporates their voices and what matters to them in engagement	
RESOURCES	<u>Culturally Safe</u> and Trauma- <u>Informed</u> <u>Practices for</u> <u>Researchers</u> <u>during COVID-</u> <u>19</u> (2020)	BC Academic Health Sciences Network	PDF	•	Offers important ideas and practises to consider in relationship building Offer some practical ideas to promote trauma- informed practise	Includes historical and current context for practitioners who may not be as knowledgeable on Indigenous histories and realities	



Main focus: Providing an overview of current knowledge and tools for supporting diverse patient engagement, presenting important considerations for engaging with Deaf/HoH, disabled, 2SLTGBQ+, immigrant/refugee/racialized/ethnocultural, and rural and remote populations

Who was involved in its development: Patient partners and academic from key populations

How to use: Use when starting to think about engagement in specific populations





COMMUNITY ENGAGEMENT FOR HEALTH EQUITY

PART OF THE LET'S TALK SERIES



Let's Talk: Community Engagement for Health Equity (2021)

Intended users: Practitioners in health systems or policy

Purpose: To encourage a shift towards deeper levels of authentic engagement between public health and community members who live with inequities.

Main focus: Exploring 5 key practises for conducting authentic community engagement for health equity: Valuing engagement as core public health practice, Sharing power with communities, Building trust first, Codeveloping the structure and expectations of engagement, Using language that values community

Who was involved in its development: Unclear

How to use: Use to facilitate organizational discussions to reflect on current engagement practices and think about ways to share power with communities and establish organizational processes that prioritize health equities (See more in resource home page, section: "Use this resource to:")

Fairness is Excellence: The Ontario SPOR SUPPORT Unit's Equity Framework (2022)

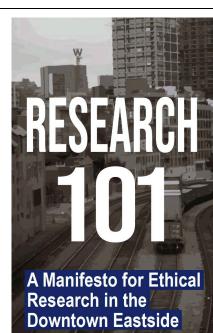
Intended users: Researchers

Purpose: To explain principles and practices for promoting equity in patient-oriented research

Main focus: Presenting key considerations for research teams to prioritize equity in planning and conducting patient-oriented research across all its stages, including choosing research topics, forming research teams, recruiting participants, collecting data, and disseminating findings

Who was involved in its development: Some community members

How to use: Use as guidelines with key considerations for planning research project



Research 101: A Manifesto for Ethical Research in the Downtown Eastside (2019)

Intended users: Researchers

Purpose: To clearly communicate to researchers the expectations that Downtown Eastside (DTES) community members have for research that is respectful, useful, and ethical in the DTES community

Main focus: Presenting key considerations when planning to engage with DTES community members/organizations

Who was involved in its development: Various Downtown Eastside community organizations

How to use: Use to reflect on the pitfalls and potentials of research on pages 6-7, reflect on and address questions presented on pages 10-25 when planning for engagement



Intended users: Practitioners in health systems or policy

Purpose: To provide practical tips and tools to help address some of the challenges faced by

patient and family advisory councils, and help you PFACs that reflects the diversity of the people that the organization serves and the broader community

Recruiting for Diversity (2017)

Main focus: Offers very specific tips and actionable steps for planning and outreach for recruitment of diverse groups for engagement activities

Who was involved in its development: Patients and healthcare providers

How to use: Use to plan recruitment for engagement activities

Health Quality Ontario

Ontario



Equity in Engagement Framework (n.d.)

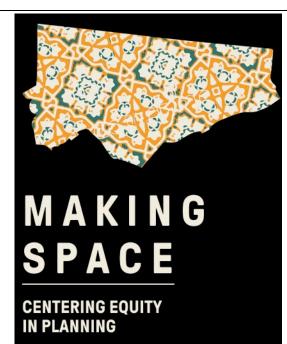
Intended users: Practitioners in health systems or policy

Purpose: To provide a framework to promote equitable engagement and tools to assist organizations to engage and connect with diverse marginalized populations in Ontario

Main focus: Providing overarching tips to prepare organizations and create a cultural of equitable engagement; Providing actionable steps to plan and implement engagement activities with a focus on equity

Who was involved in its development: Unclear

How to use: Use Section B as a step-by-step guide in planning and implementing engagement, and use Section C to help align engagement approaches to specific marginalized populations



Making Space: Centering Equity in Planning (2021)

Intended users: Practitioners in policy

Purpose: To offer a set of tools which will support more effective engagement with equitydeserving groups around spaces, policies and programs delivered by the City of Toronto

Main focus: Providing guidance on 5 key steps in planning or implementing in engagement: Setting goals and measuring impact, reaching a more diverse public, identifying paths to community ownership and power sharing, leading an equitable meeting, and communicating with communities

Who was involved in its development: Planners, community organizations, engagement professionals and City of Toronto staff

How to use: Identify relevant guides in How-To section, use related worksheet to plan engagement activities





Equity in Public Engagement A Guide for Practitioners



PATIENT ENGAGEMENT HEARD AND VALUED

A handbook for meaningful engagement of patients that have not traditionally been heard in healthcare planning



Beyond Inclusion: Equity in Public Engagement, A Guide for Practitioners (2020)

Intended users: Practitioners in health systems or policy

Purpose: To help public engagement practitioners explore what it would take to move beyond inclusion and towards a practice of equity

Main focus: Proposing 8 principles, with actionable steps that practitioners can take to ensure diverse voices are respected and centred in planning and implementation of engagement

Who was involved in its development: Community members, engagement practitioners, and representatives from governments and civil society

How to use: Use Section 1 for key background information, Section 2 to learn about the principles and key steps, Section 3 for strategies to address potential barriers to accessibility

Additional links: Webinar

Patient Engagement Heard and Valued (2013)

Intended users: Practitioners in health systems or policy

Purpose: To assist healthcare decision makers to plan, implement, and evaluate patient engagement processes with a focus on engaging patients whose voices have not traditionally been heard in healthcare planning

Main focus: Outlining the implications of excluding marginalized patients from patient engagement and identifying strategies to prevent and overcome these challenges

Who was involved in its development: Patients and health service planners and researchers

How to use: Use Section 3 for important background information and to consider potential challenges, use Section 4 for specific strategies to engage with helpful tips and case examples





Culturally Safe Engagement:

What Matters to Indigenous (First Nations, Métis and Inuit) Patient Partners?

Companion Guide



Culturally Safe Engagement: What Matters to Indigenous (First Nations, Métis and Inuit) Patient Partners? (2021)

Intended users: Practitioners in health systems or policy

Purpose: To support health care partners to put cultural safety and humility into practice when engaging with Indigenous Peoples

Main focus: Providing specific principles to think through and embed in engagement work that can be used when planning or considering engaging with Indigenous populations

Who was involved in its development: Indigenous patient partners and healthcare partners

How to use: Consider principles, recommendations, and actions when planning engagement

Additional links: At-a-glance resource





Culturally Safe and Trauma-Informed Practices for Researchers during COVID-19 (2020)

Intended users: Researchers

Purpose: To explain how to take a culturally safe, trauma-informed approach to working with First Nations

Main focus: Offering considerations for relationship building and community engagement, being guided by cultural safety and humility and trauma-informed practice, and conducting respectful research with First Nations Peoples and communities, particularly during COVID-19

Who was involved in its development: Unclear

How to use: Use for background information and key historical context and use for strategies to think about when considering engaging with First Nations Peoples

Appendix C: Methods

Objectives

The original objective of this project was to identify the public engagement tools that exist in Canada, asses this body of work and curate them in a resource guide to support engagement practitioners in conducting engagement activities that prioritize equity, as well as diversity and inclusion.

Literature Search

We conducted grey literature searches in June and July of 2022, using the following search terms:

"public engagement"		equity
"patient engagement"		diversity
"community engagement"		inclusion
"public involvement"		justice
"patient involvement"	AND	anti-oppression
"public inclusion"		trauma-informed
"patient inclusion"		EDI
"patient engaged"		
"community engaged"		

Among the search results, we sought out engagement resources or tools that discussed equity, diversity, inclusion, or related search terms and excluded those that did not have a specific focus on equity, diversity, inclusion, or related search terms. We focused on resources based in Canada and the Canadian context and excluded research or journal articles, focusing on resources that could be practical and easy to understand.

Assessment

We developed and fine-tuned 4 descriptive categories to assess each resource, each with a set of criteria:

Comprehensiveness	Ease of Understanding	Functionality	Engagement
Are EDI terms explained?	# pages	How can this resource be used?	Were patients/public/ communities engaged in the development of the
Is the importance of EDI in engagement discussed?	Is the information presented in a visually clear or appealing way?	What practical tools are provided?	resource? If yes, who, and how?
Does the resource meet its objective?	How easy to understand are the language and concepts use		Is their involvement described in the resource?

We assessed 35 resources across the 4 criteria. In this assessment phase, we focused on identifying and describing what the resources could offer in relation to each category, rather than assigning values or grades to the resources. Each resource was reviewed by 2 reviewers, and reviewer discussions resulted in 12 resources that were chosen to be included in the final resource guide. These 12 resources represent a core set of resources, based on a balance across the 4 criteria. This set of resources was compiled into a curated resource guide, which included a Quick Reference Guide (Appendix A) and a Resource Summaries document (Appendix B).

We conducted a focus group on September 22, 2022, with interested engagement practitioners to present this preliminary version of the curated resource guide and seek feedback on how it could be improved and be most useful to the engagement practitioner community. We asked the following questions:

- Is this type of resource guide useful to your work/organization?
 - What elements of this resource guide are most useful to you?
 - How do you see yourself using this resource guide?
- What do you see as some of the barriers to using this resource guide? How might we address these barriers?
- What format do you recommend we use to share this resource guide with relevant groups/organizations to ensure its uptake/use?
- Are there other barriers to prioritizing EDI in engagement that are not included in this guide?

From this focus group, we heard that the guide should present sufficient context for individuals to begin to do engagement work, including emphasizing the importance of understanding one's role in the engagement process, and the need to carefully think about the populations one wishes to engage with. As well, attendees suggested presenting information how each resource could be used at different stages of the engagement process. This feedback motivated the creation of the Supporting Equity-centred Engagement Guide.